



**ALLIANCE OF INDEPENDENT
ACADEMIC MEDICAL CENTERS**

Weinberg Application Form

Name of Nominee:	_____	Mark Shields, MD, MBA
Nominee Title:	_____	Vice President, Medical Management
Institution:	_____	Advocate Physician Partners
Phone:	_____	847-635-4447
E-Mail:	_____	Mark.Shields-MD@advocatehealth.com

Contact Information for Individual Completing This Application:

Same as above; skip to question 1 -OR-

Your Name:	_____	Stuart Goldman, MD
Your Job Title:	_____	Vice Chair, Department of Family Medicine
Your Institution:	_____	Advocate Lutheran General
Phone:	_____	
E-Mail:	_____	stuart.goldman@advocatehealth.com

1. Please describe the nominee's leadership in academic medicine, both locally and nationally:

Dr. Shields has nearly 30 years of experience in leadership positions in clinical practice and administration with medical groups, insurance companies, hospitals, and integrated delivery systems. He is a general internist and geriatrician who co-founded a primary care multi-specialty practice, has served as medical director of a multispecialty group practice of over 100 doctors, served as medical director for an insurance company HMO with over 350,000 covered lives, served as chief medical officer for a health system with over 1800 doctors and five hospitals and currently serves as senior medical director for a physician-hospital organization covering eight hospitals, 2900 doctors with 400,000 capitated lives and an equal volume of preferred provider contracts. During his career, he has analyzed and implemented complex health care mergers, acquisitions and divestitures, developed innovative physician compensation programs, championed the design and application of computerized clinical information systems, and led successful programs in all phases of managed care as clinician and manager.

His undergraduate degree is from Harvard College, M.D. from Harvard Medical School, and M.B.A. from University of Chicago Graduate School of Business.

2. How has the nominee served as an advocate for the independent academic medical Center (IAMC)?

Dr. Shields was appointed to the AIAMC Board of Directors in 2001. He served as a member of the Executive Committee from 2005 thru 2008 and was elected Vice President in 2005. Under his one-year term of vice president, Mark organized and energized the AIAMC's recruitment efforts and yielded seven new members (a record at that time). In 2006, Dr. Shields's leadership was critical in the successful launch of our first *AIAMC National Initiative: Improving Patient Care through Graduate Medical Education*. He served as co-chairman of the National Initiative through 2008. His vision and commitment still reaps rewards for the AIAMC today.

3. Please describe how the nominee has articulated his/her vision for the future of academic medicine in the IAMC:

Mark has been a pioneer in the integration of medical education, quality improvement and patient safety. He encouraged Dr Gravdal and me to join AIAMC and participate in the National Initiative. He was a driving force to get Advocate Lutheran General Hospital involved in QI projects. He has always been a visionary with respect to advancement of healthcare. He helped develop the pay for performance process for the Advocate Health Partners, the IPA for Advocate Lutheran General Hospital. He is a leader of physicians. His mild manner supports physicians and encourages others to get involved. He is an excellent mentor and leader. I strongly recommend him for this award. From my heart, he motivated me to get others involved in QI and process improvement. For that, I will always be grateful.

4. Has the nominee received national recognition for his/her contributions to academic medicine?

Yes No

If yes, please describe:

Dr. Shields has served on the board of several national professional societies and has published articles on a wide range of clinical and management topics. He has presented regularly to national and regional professional societies.

5. If chosen for this award, will the nominee be present to receive it at the AIAMC 2013 Annual Meeting, to be held March 21st – 23rd in Naples, Florida?

Yes No Not Sure, but I believe so